

365550 KS

ESR KENDALL SQUARE REIT 1H 2024 Earnings Call

August 2024



Disclaimer



This presentation has been prepared by ESR Kendall Square REIT Co., Ltd. (the "Company") solely for informational purposes in its presentation to prospective investors held in connection with the proposed offering (the "Offering") of common shares of the Company (the "Securities"). The information herein is a summary only and this presentation does not purport to be a complete or comprehensive description of the terms of or the risks inherent in investing in any securities of the Company or any actual or proposed transaction, and this presentation should not be construed to be, directly or indirectly, in whole or in part, an offer to buy or sell and/or a recommendation and/or a solicitation of an offer to buy or sell any security or instrument or to participate in any investment or trading strategy, nor shall any part of it form the basis of, or be relied on in connection with, any contract, commitment or investment decision in relation to any securities or otherwise. Any decision to purchase or subscribe for the Securities in the Offering shall be made solely on the basis of the information contained in the offering circular to be issued by the Company relating to the Offering.

The information contained in this presentation has not been independently verified. No representation or warranty express or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of this presentation or any of the information or opinions contained herein or otherwise made available, including the industry information and statistical data included in this presentation. The information contained in this presentation should be considered in the context of the circumstances prevailing at the time and will not be updated to reflect material developments that may occur after the date of the presentation or to correct any inaccuracies which may become apparent in this presentation. Neither the Company nor any of its shareholders, affiliates, officers, directors, employees, agents or advisors shall have any liability whatsoever (in negligence or otherwise) for any direct, including, without limitation, damages for loss of profits.

This document is not intended for distribution to, or use by any person or entity in any jurisdiction where such distribution or use would be contrary to applicable laws or regulations. By reviewing this document each recipient is deemed to represent that it is a person into whose possession this document may be lawfully delivered in accordance with the laws and regulations of the jurisdiction in which it is located. Other persons should not rely or act upon this presentation or any of its contents.

This presentation does not constitute or form part of an offer for sale or solicitation to purchase or subscribe for the Securities in the United States or any jurisdiction in which such offer or solicitation or sale would be unlawful. The Securities have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and will be offered or sold in the United States only to "qualified institutional buyers" in reliance on Rule 144A under the Securities Act and outside the United States in reliance on Regulation S under the Securities Act. The Offering will be made by means of an offering circular and a Korean prospectus that may be obtained from the Company, which will contain detailed information about the Company and its management and financial statements. The Company does not intend to register the Securities in the United States, and no public offering of the Securities will be made in the United States or in any jurisdiction other than Korea.

This presentation contains certain statements that constitute forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended. These statements typically contain words such as "believes", "will", "expects", "anticipates", "projects", "estimates", "freeses", or other words or phrases of similar import or that involve assumptions, risks and uncertainties. Similarly, statements that describe the Company's objectives, plans or goals, including, but not limited to, statements about the strategies for growth, asset acquisitions and expenditures, are also forward-looking statements. All such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement. There can be no assurance that the results and events contemplated by the forward-looking statements contained herein will in fact occur. None of the future projections, expectations, estimates or prospects in this presentation should be taken as forecasts or promises nor should they be taken as implying any indication, assurance or guarantee that the assumptions on which such future projections, estimates or prospects have been prepared are correct or exhaustive or, in the case of assumptions, fully stated in the presentation. The Company also cautions that forward-looking statements to reflect actual results, changes in assumptions or changes in factors affecting these statements.

This presentation contains certain statistical data, market research and industry forecasts (the "Statistical Information") that were obtained from various external data sources, and the Company has not verified such data with independent sources. Numerous assumptions were used in preparing the Statistical Information, which assumptions may or may not appear herein. The Statistical Information contained in this Presentation were prepared based on information as of a specific date and may no longer be current or reflect current trends. Accordingly, the Company makes no representations as to the accuracy or completeness of the Statistical Information, and such information involves risks and uncertainties and is subject to change based on various factors. The Statistical Information should not be relied upon in making, or refraining from making, any investment decision.

This presentation is strictly confidential, is being given solely for your information and for your use. Neither this presentation nor any of its contents may be copied, reproduced, redistributed or passed on, directly or indirectly, in whole or in part, by any medium to any other person in any manner. No part of these materials may be retained following this presentation.

1H 2024 (FY 9) Financial Results – In accordance with K-IFRS



- + Operating revenues, operating profit and net profit increased by +5.5% / +19% / +89% respectively, compared to the previous fiscal year
- + Revenue and profit increased thanks to new asset acquisitions (Icheon 6, 7), FY2023 rent hikes, and reduced operating expenses
- + Assets and liabilities increased as a result of new asset acquisitions

Consolidated Income Statement (K-IFRS) Unit: KRW bn			Consolidated Balance Sheet (K-IFRS) Unit: KRW bn				
	FY 9 (Dec 2023~May 2024)	FY 8 (June 2023~Nov 2023)	Percentage change(%)		FY 9 (May 2024)	FY 8 (Nov 2023)	Percentage change(%)
Operating				Current assets	95	79	
Revenues	55.9	53	+5.5%	Non-current assets	2,378	2,264	
Operating Expenses	27.1	28.8		Total assets	2,473	2,343	+5.5%
Expenses				Current liabilities	355	270	
Operating Profit	28.8	24.2	+19.0%	Non-current liabilities	1,008	957	
Non-operating	10.5			Total liabilities	1,363	1,227	+11.1%
Income	19.3	6.5		Share capital	213	213	
Non-operating expense	25.6	18.8		Other paid-in- capital	900	9,00	
Profit for the				Retained earnings	(3)	36	
period	22.5	11.9	89.1%	Total equity	1,110	1,116	-0.6%

1H 2024 (FY 9) Financial Results - NOI & FFO



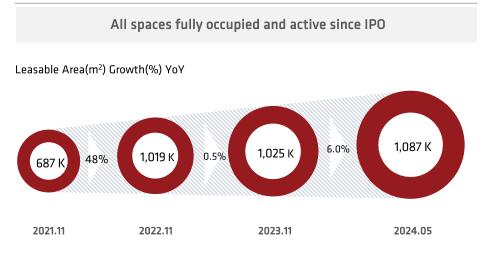
- + Net Operating Income (NOI) increased by 11% year-over-year, rising from KRW 54.2 billion to KRW 60.1 billion.
- + Growth fueled by new acquisitions and reduced SG&A and maintenance costs
- + Planned ahead cash balance management ensures dividend stability

Net Operating Income*				Unit: KRWbn
	1H24 (FY9)	2H23 (FY8)	1H23 (FY7)	2H22 (FY6)
Gross Revenue*	66.7	62.6	61.8	60.6
Property Opex ⁽¹⁾ *	6.6	10.9	7.6	10.1
Net Operating Income	60.1	51.7	54.2	50.5
Fund From Operations*				
Profit for the period (K-IFRS)	22.5	11.9	28	12.8
Adjustment for depreciations	15.6	14.8	13.8	13.7
Adjustment for Investment in associates	(16.3)	0.1	(12.3)	-
Funds From Operation (FFO)*	21.8	26.8	29.5	26.5
Cash assets(Consolidated K-IFRS)				
Cash and cash equivalents	66.8	50.6	25.5	31.1

Note : As a Non-GAAP financial metric, it includes the total revenue and expenses of the investment properties held by the REIT (taking into account REF's ownership percentage), which may differ from the figures in the financial statements. Net profit converted into annualized basis for the corresponding fiscal period financial statements(K-IFRS) / Property operating expense includes costs regards to insurance, facility management fee, taxes, utility etc



100% Occupancy rate (since IPO upto 2024.05)



Asset	GFA(sqm)	Planned Power Capacity (kWh)	Date of Operation
Yongin LP1	17,666	1,902	2024.06.30
Icheon LP 5	16,093	1,828	2024.04.23
Gimhae LP 2	10,164	1,244	2024.01.29
Anseong LP1	23,782	2,681	2024.06.30
Anseong LP 2	25,733	3,000	2024.06.30
Anseong LP 3	16,940	1,922	2024.05.21
Anseong LP 4	6,638	724	2024.03.25
Total	117,056	13,283	

Roof-top space 'Solar Panel' operation status

Solar Panel installation photos





SECTION Appendix



Consolidated Income Statement (K-IFRS)



Unit. KRW bn

	FY 9	FY 8	FY 7
Operating Revenues	559	530	495
Rental Income	533	505	475
Management Income	19	18	15
Other Income	7	6	5
Operating Expenses	271	288	234
Depreciation	156	148	138
Expenses related to investment properties	44	77	36
Other operating expenses	71	62	60
Operating Income	288	242	261
Non-operating Income	193	65	179
Financial Income	12	9	10
Other Income	0	0	0
Profit of associates accounted for using equity method	182	56	169
Non-Operating Expenses	256	188	159
Financial Expenses	256	188	159
Other Expenses	0	0	0
Profit for the period	225	119	280

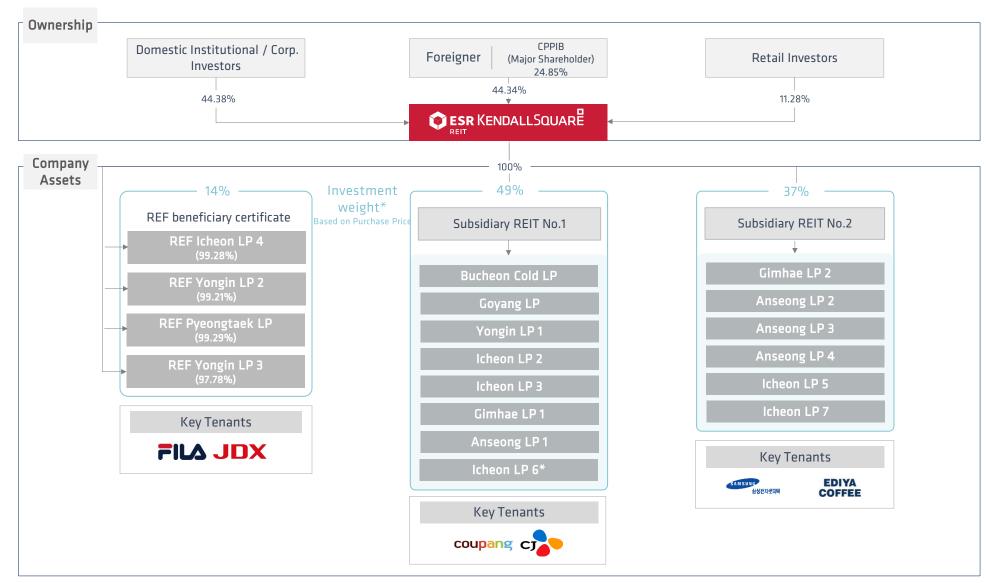
Note : Operating expenses include insurance, depreciation, facility management fee, maintenance & administrative, taxes, deemed rent and rental brokerage fee

Consolidated Balance Sheet (K-IFRS)



				Unit. KRW b
		FY 9	FY 8	FY 7
Current assets		95	79	52
	Cash and cash equivalents	67	51	26
	Short-term financial instruments	15	13	5
	Other financial assets	12	11	10
	Other assets	2	2	11
	Current tax assets	1	3	1
Non-current assets		2,378	2,265	2,326
	Long-term financial instruments	45	42	39
	Investments in associates	184	169	218
	Investment properties	2,148	2,052	2,067
	Property and equipment	0	0	0
	Intangible assets	0	0	0
	Other non-current financial assets	0	0	0
	Other non-current assets	1	1	1
Total Assets		2,473	2,344	2,378
Current liabilities		355	270	282
	Other financial liabilities	15	13	25
	Other current liabilities	З	2	2
	Current portion of long-term borrowings	337	255	255
Non-current liabilities		1,008	957	962
	Long-term borrowings	960	912	920
	Other non-current financial liabilities	45	42	39
	Other non-current liabilities	3	3	4
Total liabilities		1,363	1,227	1,244
	Equity attributable to equity holders of the Parent Company	1,110	1,117	1,134
	Issue capital	213	213	213
	Other paid-in-capital	900	900	900
	Retained earnings	(3)	4	21
Total equity	5	1,110	1,117	1,134
Total liabilities and eq	uity	2,473	2,344	2,378

ESR KendallSquare REIT - Company Structure



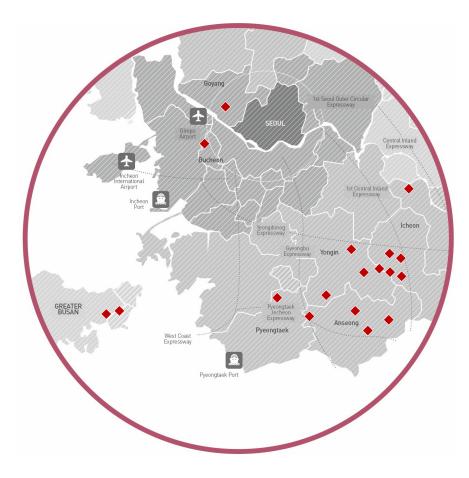
Note : Based on 2024/05/31 Shareholder composition

🕎 ESR KENDALLSQUARE

ESR KendallSquare REIT Portfolio



- + Setting the Benchmark in Korea logistics real estate market with 18 cutting-edge tech logistics centers under management
- + All assets are strategically located within key South Korean transportation networks, ensuring high asset and operational value



#	Assets	GFA (m²)	Completion Year	Occupancy Rate	Appraisal Value (KRW bn) ⁽¹⁾	Acquisition Price (KRW bn) ⁽¹⁾	Secured Loan (KRW bn)
1	Goyang LP	199,678	2019.01	100%	573.2	478	272.8
2	Anseong LP 2	154,990	2020.06	100%	337.7	324.5	187.9
З	Anseong LP 1	95,265	2020.02	100%	193	160	91.4
4	Icheon LP 5	84,545	2020.02	100%	209.5	198.3	114.5
5	Yongin LP 1	70,028	2017.11	100%	151.3	129	79.1
6	Anseong LP 3	63,676	2021.04	100%	131.2	127	73.8
7	Icheon LP 6	62,195	2023.01	100%	121	114.3	70.8
8	Bucheon Cold LP	58,264	2019.07	100%	246.2	197	124.5
9	REF Icheon LP 4	49,616	2018.06	100%	96.5	81.5	42
10	Icheon LP 7	46,041	2023.04	100%	133	127.1	72.6
11	REF Pyeongtaek LP	43,212	2012.08/ 2017.05	99.90%	90.4	84.5	42.7
12	REF Yongin LP 2	43,176	2017.01	100%	85.8	77	38
13	REF Yongin LP 3	43,045	2020.06	100%	103.3	93.9	70.5
14	Gimhae LP 2	39,941	2019.12	100%	75.7	71.2	41.8
15	Icheon LP 2	33,365	2018.04	100%	71.1	49	36.5
16	Anseong LP 4	27,040	2021.11	100%	59.8	59	34.3
17	Gimhae LP 1	25,733	2000.12	100%	59.6	46	31
18	Icheon LP 3	18,421	2018.12	100%	38.8	28.5	20.1
		1,158,231			2,777	2,445	1,444

Note: As of 2024.04.30

(1) As the acquisition prices of assets, real estates which Subsidiary REITs acquire are in actual contractual price and which REFs retain are priced based on our company's acquiring REF trading price and equity ratio of business structure.